

Nsca performance training journal Updated Version

Understanding the NSCA Performance Training Journal

nsca performance training journal is a highly regarded publication within the strength and conditioning community. Published by the National Strength and Conditioning Association (NSCA), this journal serves as a vital resource for professionals, researchers, coaches, and students dedicated to improving athletic performance through science-based training methods. The journal offers a comprehensive platform for disseminating the latest research, practical applications, case studies, and expert insights in the field of performance training.

This article explores the significance of the NSCA Performance Training Journal, its content features, benefits for readers, and how it contributes to advancing the knowledge and practice of strength and conditioning professionals worldwide.

The Role of the NSCA Performance Training Journal in the Strength and Conditioning Community

Promoting Evidence-Based Practice

The NSCA Performance Training Journal emphasizes the importance of integrating scientific research into practical training protocols. It bridges the gap between academia and applied sports science, ensuring that practitioners stay informed about the latest developments.

Key contributions include:

- Presenting peer-reviewed research studies
- Analyzing emerging trends in training methods
- Offering critiques and discussions on new technologies

Supporting Continuing Education

For professionals seeking to maintain certifications or expand their expertise, the journal provides valuable continuing education resources. Many articles are accompanied by summaries, quizzes, or references aligned with NSCA certification programs.

Fostering Community and Knowledge Sharing

The journal acts as a hub for the strength and conditioning community, encouraging dialogue among practitioners worldwide. Through case studies and expert commentary, it promotes the exchange of ideas and best practices.

Content Highlights of the NSCA Performance Training Journal

Research Articles and Scientific Studies

The core of the journal comprises rigorous research articles that examine various aspects of performance training, such as:

- Resistance training protocols
- Plyometric and power development
- Speed and agility enhancement
- Injury prevention strategies
- Recovery and nutrition science

These articles are typically authored by leading academics and seasoned practitioners, ensuring credibility and relevance.

Practical Application and Training Tips

Beyond research, the journal offers actionable advice for coaches and trainers, including:

- Program design and periodization
- Exercise progressions and regressions
- Monitoring and assessment techniques
- Implementing new technology in training

Case Studies and Success Stories

Real-world examples from sports teams, individual athletes, and training facilities illustrate how scientific principles are applied successfully, providing readers with inspiration and ideas to adapt to their contexts.

Expert Columns and Opinion Pieces

Regular contributions from industry leaders provide insights into emerging trends, challenges in performance training, and future directions for the field.

Benefits of Reading the NSCA Performance Training Journal

Staying Current with Scientific Advances

Readers gain access to cutting-edge research and innovations, allowing them to implement the most effective and up-to-date training strategies.

Enhancing Professional Credibility

Knowledge gained from the journal supports evidence-based decision-making, which enhances the credibility and effectiveness of practitioners' programs.

Networking and Professional Development

Engaging with the journal's content encourages connection with a global community of professionals, fostering collaborations and career growth.

Improving Athlete Outcomes

Applying scientifically grounded training methods can lead to improved performance, reduced injury risk, and accelerated athlete development.

How to Access and Utilize the NSCA Performance Training Journal

Subscription and Membership Benefits

Most NSCA members receive the journal as part of their membership package, which includes:

- Online access to current and archived issues
- Downloadable PDFs for offline reading
- Notifications of upcoming editions and special issues

Non-members can also subscribe to individual issues or digital bundles.

Maximizing the Use of the Journal

To get the most out of the journal:

- Dedicate regular time for reading and note-taking
- Integrate new insights into your training programs
- Participate in NSCA webinars or conferences linked to journal topics
- Engage in discussions on social media or professional forums

Future Directions and Trends in the NSCA Performance Training Journal

Emerging Topics in Performance Science

The journal is increasingly focusing on innovative areas such as:

- Wearable technology and data analytics
- Recovery modalities and sleep science
- Athlete mental health and psychological resilience
- Adaptive training for special populations

Open Access and Digital Innovations

To broaden reach, the NSCA is exploring more open-access articles, multimedia content, and interactive features, making knowledge more accessible and engaging.

Conclusion: The Essential Resource for Strength and Conditioning Professionals

The **nsca performance training journal** stands as an essential resource for anyone committed to excellence in performance training. Its combination of scientific rigor, practical insights, and community engagement makes it a cornerstone publication in the field. Whether you're a coach striving to optimize athlete performance, a researcher investigating new training modalities, or a student entering the strength and conditioning industry, the NSCA Performance Training Journal offers invaluable guidance and inspiration.

By regularly engaging with its content, professionals can stay at the forefront of the field, apply the latest evidence-based practices, and contribute to the ongoing advancement of athletic performance and health. As the landscape of sports science evolves, the NSCA Performance Training Journal remains a trusted partner in the pursuit of excellence.

NSCA Performance Training Journal: A Comprehensive Review of Its Value and Impact

The NSCA Performance Training Journal stands as a cornerstone publication for strength and

conditioning professionals, sports scientists, coaches, and athletic trainers committed to advancing their knowledge and practice. With its rich history rooted in evidence-based research, practical application, and a forward-thinking approach, this journal plays a pivotal role in shaping modern performance training paradigms. In this review, we will explore the journal's origins, core features, content quality, target audience, and its significance within the broader sports science community.

Origins and Mission of the NSCA Performance Training Journal

The National Strength and Conditioning Association (NSCA)

Established in 1978, the NSCA has grown into a leading organization dedicated to advancing the field of strength and conditioning. Its mission emphasizes education, research, and the dissemination of best practices to enhance athletic performance and improve health outcomes.

Purpose of the Performance Training Journal

Launched as a specialized publication, the NSCA Performance Training Journal aims to:

- Bridge the gap between research findings and practical application
- Offer evidence-based insights tailored to practitioners
- Foster ongoing professional development
- Highlight innovative training methodologies and emerging trends

Core Features and Structure

Content Diversity

The journal features a wide array of content types, including:

- Original research articles
- Literature reviews
- Case studies
- Practical application guides
- Opinion pieces from leading experts
- Training program templates
- Industry news and updates

Regular Sections

The journal is organized into recurring sections that provide consistency and comprehensive coverage:

- Research in Brief: Summaries of recent scientific studies relevant to performance training
- Practical Perspectives: Real-world insights from practitioners implementing new techniques
- Technique Focus: Detailed breakdowns of exercises, coaching cues, and movement analysis
- Program Design: Strategies for constructing effective training plans tailored to various populations
- Emerging Trends: Exploration of cutting-edge topics like technology integration, recovery modalities, or nutrition

Content Quality and Scientific Rigor

Evidence-Based Approach

The NSCA Performance Training Journal maintains a strong commitment to scientific integrity:

- Peer-reviewed articles ensure credibility
- Emphasis on research validity, reproducibility, and statistical significance
- Critical appraisal of existing literature, highlighting gaps and future directions

Practical Relevance

While grounded in science, the journal prioritizes applicability:

- Clear, actionable recommendations
- Step-by-step guides for program implementation
- Case examples illustrating real-world challenges and solutions

Interdisciplinary Focus

The publication often integrates perspectives from:

- Exercise physiology
- biomechanics
- nutrition
- psychology

- injury prevention

This holistic approach enriches the content and supports comprehensive training strategies.

Target Audience and Community Engagement

Primary Readers

The journal primarily serves:

- Certified Strength and Conditioning Specialists (CSCS)
- Sports scientists
- Athletic trainers
- Coaches at various levels
- Exercise physiologists
- Physical therapists interested in performance training

Community and Networking

Beyond the pages, the NSCA fosters a vibrant community:

- Conferences and workshops
- Certification programs
- Online forums and webinars
- Social media engagement

These platforms allow practitioners to discuss journal insights, share experiences, and collaborate on research initiatives.

Significance and Impact in the Field

Knowledge Dissemination

The NSCA Performance Training Journal acts as a vital conduit for distributing the latest scientific discoveries to practitioners, ensuring that training practices evolve with emerging evidence.

Professional Development

Regular readership helps professionals:

- Stay current with innovations
- Enhance their skill set
- Meet continuing education requirements
- Obtain certifications and credentials

Influencing Practice and Policy

The journal's insights often influence:

- Coaching philosophies
- Facility programming standards
- Policy development in sports organizations

Promoting Innovation

By spotlighting emerging technologies like wearable sensors, AI-driven analytics, and virtual training tools, the journal encourages practitioners to adopt innovative solutions.

Strengths of the NSCA Performance Training Journal

Comprehensive and Up-to-Date Content

The journal consistently provides timely information on:

- Scientific research
- Practical applications
- Industry trends

Quality of Contributors

Articles are authored by:

- Renowned researchers
- Experienced practitioners
- Industry thought leaders

This diversity ensures a well-rounded perspective.

Focus on Practical Implementation

The journal's emphasis on translating science into practice makes it invaluable for on-the-ground professionals seeking actionable insights.

Resources and Supplements

Subscribers often benefit from:

- Downloadable training templates
- Video demonstrations
- Webinars and supplementary materials

Accessibility

While rooted in scientific rigor, the journal maintains clarity and accessibility, catering to both academics and practitioners.

Areas for Growth and Considerations

Digital Presence

Expanding online content, podcasts, and interactive features could further enhance engagement.

Diversity of Perspectives

Encouraging contributions from international experts and emerging voices can diversify insights.

Focus on Youth and Special Populations

Greater emphasis on training adaptations for youth, older adults, and special populations would broaden applicability.

Practical Application and How to Maximize Benefits

Subscribing and Regular Reading

Professionals should consider subscribing to stay informed about the latest developments.

Integrating Insights into Practice

Readers can:

- Implement new training methodologies
- Adjust programs based on current research
- Use evidence-based techniques to optimize athlete performance

Continuing Education

The journal can serve as a foundation for workshops, certifications, or academic pursuits.

Conclusion: Why the NSCA Performance Training Journal Matters

In an era where sports science is rapidly evolving, the NSCA Performance Training Journal remains an essential resource for practitioners dedicated to excellence. Its blend of scientific rigor, practical relevance, and community engagement makes it a standout publication in the field of performance training. Whether you're a seasoned coach, a researcher, or an aspiring professional, regularly engaging with this journal can elevate your understanding, inform your practice, and ultimately enhance athlete outcomes.

Investing in this publication not only supports your professional growth but also contributes to the broader mission of advancing safe, effective, and innovative performance training practices worldwide.

Question What is the NSCA Performance Training Journal? The NSCA Performance Training Journal is a publication by the National Strength and Conditioning Association that features research, training protocols, and practical applications for strength and conditioning professionals. **Answer** How can the NSCA Performance Training Journal benefit sports performance coaches? It provides evidence-based insights, innovative training techniques, and case studies that help coaches design effective programs to enhance athlete performance and reduce injury risk. Is the NSCA Performance Training Journal suitable for beginners in strength training? While it primarily targets professionals, the journal offers valuable foundational knowledge that can benefit beginners seeking to understand advanced training concepts. How often is the NSCA Performance Training Journal published? The journal is published periodically, typically quarterly, providing the latest research and trends in strength and conditioning. Can I access the NSCA Performance Training Journal digitally? Yes, members of the NSCA can access the journal online through the NSCA's digital platform, allowing for convenient access to the latest issues. Does the NSCA Performance Training Journal include practical workout programs? Yes, it features practical training programs, exercise progressions, and programming tips tailored for different sports and training goals. How does the NSCA Performance Training Journal stay relevant to current training trends? It regularly incorporates the latest research, expert opinions, and real-world case studies to ensure content

aligns with evolving practices in sports performance and strength training.

Related keywords: NSCA, performance training, strength and conditioning, sports science, athletic training, training journal, NSCA journal, performance enhancement, fitness research, exercise science

PERFORMANCE MANAGEMENT 2ND EDITION HERMAN AGUINIS

Introduction to Performance Management 2nd Edition Herman Aguinis

Performance management 2nd edition Herman Aguinis is a comprehensive guide that has established itself as a vital resource for HR professionals, managers, and academics seeking to understand and implement effective performance management systems. This edition builds upon its predecessor by incorporating the latest research, innovative strategies, and practical tools to enhance organizational performance. Herman Aguinis, a renowned scholar in the field of organizational behavior and HR management, offers insights that bridge theory and practice, making this book essential for anyone aiming to optimize employee performance and organizational success.

Overview of Performance Management

What Is Performance Management?

Performance management refers to the continuous process of identifying, measuring, developing, and maintaining employee performance to meet organizational goals. It involves setting clear expectations, providing feedback, coaching, and reviewing performance outcomes. An effective performance management system aligns individual objectives with organizational strategy, fostering a culture of accountability and growth.

Key Components of Performance Management

- Goal Setting: Establishing clear, measurable, and achievable objectives.
- Performance Monitoring: Regularly tracking progress toward goals.
- Feedback and Coaching: Providing constructive feedback and guidance.
- Performance Appraisal: Formal evaluation of employee performance.
- Development Planning: Creating pathways for employee growth and skill enhancement.

Why Is Performance Management Critical?

Implementing robust performance management practices can lead to numerous benefits, including:

- Improved employee engagement and motivation
- Enhanced organizational productivity
- Better alignment of individual and organizational goals
- Increased accountability and transparency
- Facilitation of talent development and retention

The Evolution of Performance Management: Insights from Herman Aguinis

Historical Perspective

Herman Aguinis traces the evolution of performance management from traditional appraisal systems to more dynamic, integrated approaches. The 2nd edition emphasizes that modern performance management is not just about annual reviews but encompasses ongoing processes that promote continuous improvement.

Key Themes in the 2nd Edition

- Data-Driven Decision Making: Leveraging analytics to inform performance strategies.
- Technology Integration: Utilizing digital tools for real-time feedback and monitoring.
- Employee Engagement: Fostering a participative approach to performance discussions.
- Diversity and Inclusion: Ensuring performance systems are equitable and unbiased.
- Legal and Ethical Considerations: Maintaining compliance and fairness in performance evaluations.

Core Principles of Performance Management According to Herman Aguinis

Strategic Alignment

Ensuring that performance management processes align with organizational goals and strategies.

Clear Communication

Maintaining transparency and clarity in expectations, feedback, and evaluation criteria.

Continuous Feedback

Moving away from annual reviews to ongoing conversations that facilitate real-time improvements.

Fairness and Objectivity

Implementing unbiased evaluation methods to promote equity and trust.

Development Focus

Prioritizing employee growth and development alongside performance measurement.

Practical Strategies from the 2nd Edition

Implementing Effective Performance Appraisal Systems

Herman Aguinis emphasizes designing appraisal systems that are:

- Reliable: Consistent in measuring performance.
- Valid: Accurately capturing relevant performance dimensions.
- Acceptable: Perceived as fair and legitimate by employees.

Using Technology for Performance Management

Advances in technology enable organizations to:

- Collect real-time performance data
- Facilitate continuous feedback via apps and platforms
- Use dashboards for performance tracking
- Automate administrative tasks to reduce bias

Goal Setting Techniques

Applying SMART (Specific, Measurable, Achievable, Relevant, Time-bound) goals to enhance clarity and motivation.

Coaching and Development

Encouraging managers to adopt coaching approaches that focus on strengths and areas for improvement.

Performance Review Meetings

Structuring discussions to be constructive, goal-oriented, and future-focused.

Challenges in Performance Management and How to Overcome Them

Common Challenges

- Bias and subjectivity in evaluations
- Lack of employee engagement
- Inconsistent application of performance standards
- Resistance to change from traditional methods
- Legal risks related to unfair assessments

Strategies to Address Challenges

- Training managers on unbiased evaluation techniques
- Incorporating multiple sources of feedback (360-degree reviews)
- Promoting a culture of open communication
- Regularly reviewing and updating performance systems
- Ensuring transparency and documentation

The Role of Leadership in Performance Management

Leadership Commitment

Effective performance management requires active support from top management to set the tone and allocate resources.

Leaders as Coaches

Managers should serve as coaches, motivating employees and fostering development.

Cultivating a Performance-Oriented Culture

Creating an environment that values continuous improvement, accountability, and recognition.

Measuring the Effectiveness of Performance Management Systems

Key Metrics

- Employee performance scores
- Turnover rates
- Employee engagement levels
- Goal achievement rates
- Feedback satisfaction scores

Continuous Improvement

Regularly reviewing performance management practices and making data-informed adjustments to enhance effectiveness.

Future Trends in Performance Management

Emphasis on Personalization

Tailoring performance processes to individual employee needs and preferences.

Integration with Talent Management

Aligning performance management with recruitment, onboarding, learning, and succession planning.

Use of Artificial Intelligence and Analytics

Leveraging AI to identify performance patterns, predict outcomes, and inform decision-making.

Focus on Well-being and Work-Life Balance

Recognizing the importance of employee well-being in overall performance.

Conclusion

Herman Aguinis's performance management 2nd edition provides a thorough, research-backed framework for modern organizations to optimize employee performance. By emphasizing strategic alignment, continuous feedback, technological integration, and fairness, this edition equips HR professionals and managers with the tools needed to create effective, sustainable performance systems. As organizations navigate an increasingly complex and competitive landscape, adopting the principles outlined by Aguinis can lead to improved organizational outcomes, a motivated workforce, and a strong culture of performance excellence.

References

- Aguinis, H. (2019). Performance Management (2nd Edition). Chicago: University of Chicago Press.
- Additional scholarly articles and organizational best practices related to performance management.

About the Author

This article was composed to provide an in-depth overview of Herman Aguinis's Performance Management 2nd Edition, highlighting its core concepts, strategies, and future directions to aid organizations in enhancing their performance practices.

Performance Management 2nd Edition Herman Aguinis is widely regarded as a fundamental resource for understanding the intricacies of effective performance management systems within organizations. This comprehensive guide delves into the core concepts, frameworks, and practical applications that underpin successful performance management strategies. As organizations increasingly recognize the importance of aligning individual performance with overarching business goals, Aguinis's work offers invaluable insights into designing, implementing, and evaluating performance management processes that foster engagement, accountability, and continuous improvement.

Introduction to Performance Management

Performance management is a strategic approach to ensuring that employees' activities and outputs align with the organization's goals. It involves setting clear expectations, monitoring progress, providing feedback, and rewarding achievements. The second edition of Herman Aguinis's Performance Management expands on foundational theories while integrating contemporary research and emerging trends to equip managers and HR professionals with tools to foster high performance.

Why Performance Management Matters

In an increasingly competitive global economy, organizations must optimize their workforce's productivity to maintain a competitive edge. Effective performance management:

- Enhances employee engagement and motivation
- Clarifies roles and expectations
- Facilitates professional development

- Supports organizational agility and adaptability
- Drives strategic success

Core Concepts in Performance Management 2nd Edition by Herman Aguinis

Aguinis's second edition emphasizes several core principles essential for modern performance management systems:

- Goal Setting and Alignment

Establishing clear, measurable, and achievable goals is fundamental. Goals should be SMART (Specific, Measurable, Achievable, Relevant, Time-bound), facilitating clarity and focus.

- Continuous Feedback and Communication

Moving away from traditional annual reviews, Aguinis advocates for ongoing feedback that fosters real-time improvements and engagement.

- Performance Measurement and Appraisal

Effective measurement relies on valid, reliable, and fair metrics. Aguinis discusses various appraisal methods, emphasizing the importance of combining subjective and objective data.

- Development and Coaching

Performance management is not solely evaluative; it also emphasizes employee growth through coaching, training, and development initiatives.

- Reward and Recognition

Aligning rewards with performance outcomes motivates sustained high performance and reinforces desired behaviors.

Frameworks and Models in the Second Edition

Herman Aguinis introduces several frameworks to operationalize performance management

effectively:

The Performance Management Cycle

A cyclical process encompassing:

- Planning: Setting goals and expectations
- Monitoring: Tracking performance progress
- Reviewing: Conducting performance appraisals
- Rewarding: Recognizing achievements
- Developing: Providing feedback for improvement

The Balanced Performance Measurement Framework

Integrates multiple performance dimensions, such as:

- Financial metrics
- Customer satisfaction
- Internal processes
- Learning and growth

This holistic approach ensures a comprehensive view of performance.

Practical Applications and Best Practices

Aguinis offers practical guidance for implementing performance management systems that are fair, effective, and aligned with organizational strategy:

Designing Effective Performance Appraisal Systems

- Use multiple sources of data (360-degree feedback)
- Incorporate self-assessments and peer evaluations
- Focus on behaviors and outcomes, not just traits
- Ensure transparency and clarity in evaluation criteria

Leveraging Technology

- Implement performance management software for tracking and analytics
- Utilize dashboards for real-time performance insights
- Automate feedback and recognition processes

Fostering a Performance Culture

- Promote open communication and trust
- Encourage goal alignment across teams
- Recognize and reward high performers consistently
- Support employee development pathways

Addressing Challenges

- Managing biases in performance ratings
- Ensuring fairness and equity
- Dealing with underperformance constructively
- Maintaining employee motivation during appraisal processes

Emerging Trends in Performance Management (Second Edition Insights)

Herman Aguinis's second edition discusses several trends shaping the future of performance management:

Continuous Performance Management

Replacing traditional annual reviews with ongoing conversations and feedback, fostering agility.

Goal Cascading and Alignment

Ensuring individual goals support broader organizational objectives through clear communication.

Data-Driven Decision Making

Leveraging analytics to inform talent decisions, identify performance patterns, and predict future outcomes.

Employee Development Focus

Prioritizing skill enhancement and career growth as core components of performance management.

Inclusion and Diversity

Designing systems that recognize diverse contributions and mitigate biases.

Critical Analysis: Strengths and Limitations

Strengths

- Comprehensive Coverage: The book covers theoretical foundations and practical applications extensively.
- Research-Backed: Incorporates current research and empirical findings.
- Actionable Frameworks: Provides clear models and tools for implementation.
- Emphasis on Fairness: Addresses biases and fairness issues explicitly.

Limitations

- Complexity: Some concepts may require customization for specific organizational contexts.
- Technological Adaptation: Assumes access to advanced tools, which may not be available to all organizations.
- Implementation Challenges: Transitioning from traditional to modern systems can face resistance.

Conclusion: The Relevance of Herman Aguinis's Performance Management in Today's Workplace

The second edition of Herman Aguinis's Performance Management is a vital resource for HR professionals, managers, and organizational leaders aiming to develop robust performance systems. Its emphasis on evidence-based practices, coupled with practical frameworks, makes it a go-to guide for navigating the complexities of performance appraisal, employee development, and strategic alignment.

In a rapidly evolving work environment characterized by remote work, technological innovation, and diverse talent pools, the principles outlined in Aguinis's work provide a solid foundation. Adopting these practices can lead to more engaged employees, better organizational performance, and a sustainable competitive advantage.

In summary, Performance Management 2nd Edition Herman Aguinis offers a deep understanding of how to design and implement performance management systems that are fair, strategic, and adaptable to change. By integrating research, technology, and best practices, organizations can foster a high-performance culture that drives success now and into the future.

Question What are the key updates introduced in the 2nd edition of 'Performance Management' by Herman Aguinis? The 2nd edition incorporates recent research findings, expanded coverage of technological advancements, new case studies, and updated best practices in performance management to reflect current trends and challenges in the field. How does Herman Aguinis define performance management in his book? Herman Aguinis defines performance management as a continuous process of identifying, measuring, and developing employee performance to align with organizational goals and improve overall effectiveness. What are the core components of performance management discussed in the book? The book discusses core components such as goal setting, performance measurement, feedback and coaching, performance appraisal, and development planning. How does 'Performance Management 2nd Edition' address the role of technology and data analytics? The book emphasizes the increasing importance of technology and data analytics in monitoring performance, providing real-time feedback, and making data-driven HR decisions to enhance performance management processes. What practical tools and frameworks does Aguinis provide for performance management? Aguinis offers various frameworks, including goal-setting models like SMART and OKRs, performance appraisal techniques, and strategies for effective feedback and coaching to facilitate better performance outcomes. How does the book approach the topic of fairness and bias in performance evaluations? The book discusses methods to minimize bias, ensure fairness, and implement objective performance appraisal systems, emphasizing the importance of validity and reliability in assessments. What new topics are covered in the second edition that were not in the first? The second edition introduces topics such as the impact of artificial intelligence on performance management, virtual team considerations, diversity and inclusion in evaluations, and contemporary motivational strategies. How can organizations implement the strategies suggested in Aguinis' book effectively? Organizations can implement these strategies by establishing clear performance goals, leveraging technology for continuous feedback, training managers in effective evaluation techniques, and fostering a culture of development and accountability. What is the intended audience for 'Performance Management 2nd Edition'? The book is designed for HR professionals, managers, organizational leaders, students, and academics interested in understanding and applying effective performance management practices. Why is 'Performance Management' by Herman Aguinis considered a foundational text in the field? It is considered foundational due to its comprehensive coverage of theories, evidence-based practices, practical frameworks, and its emphasis on aligning performance management with organizational strategy and human behavior.

Related keywords: performance management, Herman Aguinis, 2nd edition, employee performance, performance appraisal, talent management, organizational performance, performance measurement, human resources, management strategies

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